

Financial Plan for the Fiscal Year ending March 31, 2021

### Town of Three Rivers General Budget For the year ended March 31, 2021

	Budgeted 2021
Revenue	
Property Taxes	828,998
Equalization	704,622
Property Tax Credit	281,991
Government transfers	112,500
Province of PEI	
Property Tax Offset	216,100
Transitional funding	370,000
Long term sustainability	194,000
Fire Dues	447,772
Other Revenue	113,433
Gax Tax Revenue	170,819
Government Funding	1,244,990
Municipal Capital Expenditure Grant	186,460
Other Capital Revenue	104,840
Total Revenues	4,976,525
Protective Services	
Bylaw Enforcement	15,000
Fire Protection	442,870
RCMP Contract	147,000
Water Supply and Hydrants	58,000
	662,870
Maintenance and Infrastructure Services	
Beautification	35,000
Garbage removal	15,000
Maintenance buildings	31,360
Street Lights	90,000
Sidewalks	20,000
Vehicles, equipment and tools	67,000
Wages & Benefits	351,918
_	610,278

Administrative Services	
Insurance Municipal Liability	20,000
Mayor & Council Expenses	11,750
Mayor & Councillors Honorarium	84,300
Municipal offices	142,254
Office Expenses	47,000
Professional Services	65,000
Membership & other professional fees	54,700
Staff Training & Development	30,000
Admin Salaries & Benefits	567,023
Employee Travel	15,000
Public relations	30,000
Planning	6,500
Election	6,000
	1,079,528
Financial and Corporate Services	
Interest and bank charges	3,500
Interest on long term debt	10,000
Depreciation	750,000
Transitional Expenses	370,000
Long Term Sustainability	_
	1,133,500
Community Services	
A.A. MacDonald Memorial Gardens	25,000
Black Fly Program	28,944
Community Parks	43,000
Economic Development Activities	50,176
Grants, donations and sponsorships	33,475
Libraries	20,000
Public receptions and festivals	45,850
Recreational Programming	30,000
Splashpad	10,000
Small Halls	80,000
Cavendish Farms Wellness Centre	57,000
Garden of the Gulf Museum	43,000
Kings Playhouse	55,800
Three Rivers Sportsplex	58,000
	580,245
Total Expenses	4,066,422
Operating Surplus	

#### Cash Flow Surplus/Deficit

Operating Surplus		910,103.05
Add:		
Reserve funds for Small Hall Renos		60,000.00
Reserve funds for Capital Budget Items		541,078.00
From Prior Year Cash Surplus (Capital Budget)		365,000.00
Depreciation		750,000.00
HST Rebate		117,741.69
Less:		
Principal Repayment	-	23,000.00
Capital Additions	-	2,715,604.90
Net Cash Flow		5,317.84

# Montague Sewage and Water Collection and Treatment Corporation General Budget

For the year ended March 31, 2021

	<b>Budgeted 2021</b>
Revenue	
Unmetered Water Residential Revenue	153,831
Unmetered Water Commercial Revenue	12,246
Metered Water Revenue	109,904
Fire Protection Revenue	58,000
Water Delayed Payment Charge	3,500
Sewer Flat Rate Residential Revenue	214,287
Sewer Flat Rate Commercial Revenue	36,680
Sewer Metered Revenue	145,894
Sewer Other Revenues	3,000
Water Other Revenues	_
Sewer Operational Fees	16,000
Municipal Capital Expenditure Grant	173,775
Sewer Delayed Payment Charge	3,500
Gax Tax Revenue	1,711,764
Total Revenue	2,642,381
Operating Expenses - Water	
Water - Operational Electricity	30,000
Water - Operational Wages	45,000
Water - Operational Employee Benefi	5,460
Water - Operational Mat & Supplies	3,000
Water - Operational Training & Dev	2,000
Water - Operational Repairs & Maint	16,000
Water - Operational Chemicals	2,400
Water - Transportation expense	1,000
Water - Operational Vehicle Expense	3,200
Water - Operational Water Testing	6,500
	114,560

Water - Administrative Expenses	
Water - Contractual Expenses - Acco	400
Water - Administration dues and fee	640
Water -Contractual Expenses - Audit	2,500
Water - Honouraria	3,000
Water - Insurance	8,600
Water - Contractual expense - legal	1,000
Water - Miscellaneous Expense	3,000
Water - Administrative Salaries	26,000
Water - Administrative Employee Ben	4,750
Water - Admin Office Expense	4,000
Water - Interest & Bank Charges	1,100
Water - Regulatory Commission Expen	5,250
Water - Operational Rentals	1,920
Water - Admin - Office Rental	4,080
Water - Office from town	2,500
Water - Administration - Telephone	1,200
Water - Administration - Training	_
Water - Interest on LTD	13,000
	82,940
Operating Expenses - Sewer	
Sewer - Bad Debt Expense	_
Sewer - Operational Power/Electrici	57,750
Sewer - Operational Wages	60,000
Sewer - Operational Employee Benefi	6,300
Sewer - Operational Materials & Sup	10,500
Sewer - Operational Training & Dev	2,000
Sewer - Operational Testing	4,000
Sewer - Operational Repairs & Maint	50,000
Sewer - Operational Chemicals	1,000
Sewer - Operational Vehicle Expense	3,200
Sewer - Operational Sludge Trucking	25,000
	219,750

Administrative Expenses - Sewer	
Sewer - Contractual Expense - Accou	500
Sewer - Contractual Expense - Audit	2,500
Sewer - Administration Training	-
Sewer - Honoraria	3,000
Sewer - Insurance	9,300
Sewer - Contractual Expense - Legal	3,000
Sewer - Miscellaneous Expenses	1,500
Sewer - Administration Salaries	30,000
Sewer - Administration employee ben	5,000
Sewer - Administration Office Renta	2,500
Sewer - Administration Office Suppl	4,500
Sewer - Administration Membership D	6 <del>4</del> 0
Sewer - Interest & Bank Charges	500
Sewer - Regulatory Commission Fees	5,250
Sewer - Operational Rentals	1,920
Sewer - Administration Office Rent	4,080
Sewer - Administration Telephone	1,100
Sewer - Interest on Long Term Debt	33,000
	108,290
Total Expenses	525,540
Operating Surplus	2,116,841
Add:	
HST Rebate (Capital Budget)	86,890
Cash surplus from prior years (Capital Budget)	25,986
Less:	
Capital Additions (Capital Budget)	- 1,998,414
Sewer - Principal on Long term Debt	- 157,000
Water - Principal on Long Term Debt	- 62,000
Net Cash Flow	12,302

## Georgetown Sewer Corporation General Budget For the year ended March 31, 2021

	<b>Budgeted 2021</b>
Revenues	
Sewer Charges	114,491
Delayed Payment	-
Municipal Capital Expenditure Grant	41,087
Gax Tax Revenue	409,000
Water Commissions	<u>-</u>
Total Revenues	564,578
Administrative Expenses - Sewer	
Sewer - Administration	18,000
Sewer - Legal Fees	2,000
Sewer - Insurance	2,800
Sewer - Office	3,000
Sewer - Audit	2,500
	28,300
Operating Expenses - Sewer	
Sewer - Maintenance and Lift Station	-
Sewer - Operational Repairs & Maint	20,000
Sewer - Lift Station Repairs & Maint	12,000
Sewer - Maintenance Flushing	16,000
Sewer - Lagoon Maintenance	20,000
UV Building Upgrades	-
Sewer - Operational Power/Electricity	15,600
Regulatory Assessment	1,700
Interest and bank charges	
	85,300
Total Expenses	113,600
Operating Surplus	450,978

Operating Surplus	450,978
Add:	
From Prior Years Cash Surplus	1,871
HST Rebate	20,542
Less:	
Capital Additions	472,500
Net Cash Flow	891

# Georgetown Volunteer Fire Department General Budget For the year ended March 31, 2021

	Budgeted 2021
Revenue	74,158
Insurance	9,300
Water purchases	1,100
Maintenance Equipment	3,000
Recharge Extinguishers	200
Communication	8,000
Travel Fire Dept	800
Medical Training	1,500
Training	2,000
Supplies and Small Equipment	10,000
Vehicle Operation	3,000
Fireman Honorarium	8,000
Fire Chief Honorarium	2,800
Advertising	3,000
Turnout Gear	5,500
Social Functions/Christmas	2,500
Heat	-
Lights	
Total Expense	60,700
Surplus	13,458
Fire Truck Reserve	- 13,458
Net Cash Flow	

## Cardigan Volunteer Fire Department General Budget For the year ended March 31, 2021

### **Budgeted 2021**

Revenue	102,000
Amortization	3,500
Medacom	1,200
Professional Fees	2,000
Supplies	1,000
Equipment Repairs	500
Fireman's Training	500
Advertising & Promotion	1,500
<b>Building Maintenace</b>	1,000
Licenses and Fees	1,200
Insurance	7,000
Interest and Bank Fees	300
Office Supplies	500
Truck Gas	2,000
Truck Repairs	5,000
Telephone and Internet	6,000
Travel and Entertainment	4,000
Honorariums	5,000
Donations	3,000
HST	1,500
Loan Interest	9,600
Misc	400
Total Expense	56,700
Operating Surplus	45,300
Equipment Purchases	- 5,000
Loan Principal	- 40,800
Net Cash Flow	- 500

Town of Three Rivers Five Year Capital Budget starting April 1, 2020

Waterwester         Waterwester         1,388,448           Municipal Bulding         Maintenance Bulding Confron St         22,500           Production Recreation         Connection Recreation         22,500           Tourism Recreation         Connection Recreation         20,000           Tourism Recreation         Stage Act and Confidence of Stage St	Year	Category of Project	Description of Project	Estimated Cost Project	Long T
Wattswetter         Wattswetter         47.2500           Municipal Building         Maintenance Building Gednon St         260,212           Tourion/Recreation         Completed to Montring the 200,000         280,313           Tourion/Recreation         Completed by Completed to Montring the 200,000         280,313           Tourion/Recreation         Completed by Completed and Tourion Water from Tourion Register State of Completed and Tourion Water from Tourion Register State of Completed and Tourion Water State of Completed State of Com	2021	Wastewater	Studge Stone e	1,988,414	L
Munchiel Buildings   Muchings   200,000     Tourism/Recention   Regist Buildings   Munchings   200,000     Tourism/Recention   Regist Buildings   Munchings   200,000     Tourism/Recention   Sewer Trade and monitoring upstess   2,300     Signatur   Belevin Christiags and amplituhentre seating   2,500     Engineers   Signature   Belevin Christiags Stations   33,000     Engineers   Municipal Recention   2,500     Engineers   Munchings Stations   3,500     Tourism/Recention   Great Trade Exercision   12,000     Tourism/Recention   Control Stations   1,500     Tourism/Recention   Multinearies Equipment   1,500     Tourism/Recention   Multinearies Equipment   1,500     Tourism/Recention   Sinead Buildings   Munching and Equipment   1,500     Tourism/Recention   Sinead Buildings   Munching and Equipment   1,500     Tourism/Recention   Greet/prome Christians   1,500     Tourism/Recention   Greet/prome Stations   1,500     Tourism/Recention   Multinearies Equipment   1,500     Tourism/Recention   1,500     Tourism/Recention   1,500     Tourism/Rec	2021	Wastewater	West Street Lift Station	472,500	
Tourism Recretation   Tourism Recretation   Tourism Recretation   Tourism Recretation   Tourism Recretation   Tourism Recretation   Statistical Conference   Separation   Tourism Recreation   Regulating Conference   Separation   Statistical Conference   Separation   Statistical Conference   Separation   Separation	2021	Municipal Buildings	Maintenance Building Grafton St	260,912	
Tourism/Recreation   Rough fallifled project recluding many factors   Recreation   Rough fallifled Condigen Waterfront   41,839	2021	Tourism/Recreation	Completion of Splashpad in Montague	200,000	
Totalin Placentation   Totalin Placentation	2021	Tourism/Recreation	Balifield project Cardigan	563,818	
Equipment   Sever rule for an inchibitation sealing   Equipment   Equipment	2021	Tourism/Recreation	Kayak Bullding Cardigan Waterfront	41,858	
Signage   Fourtur Recreation   Fourtur Recreation   Fourtur Recreation   Signage   S	2021	Equipment	Sewer trailer and monitor upgrades	10,000	
Silepage         Signore           Eligipment         Eligipment         75,000           Park         Municipal Recention         75,00           Schweids         Application         75,000           Schweids         Application         75,000           Toutinn/Recented         Application         75,000           Toutinn/Recented         Application         75,000           Toutinn/Recented         Application         75,000           Membrids Individed         Reserve food Side-wall Register         75,000           Membrids Individed         Membrids Individed         75,000           Signature         Membrids Individed         75,000           Signature         Membrids Individed         75,000           Fourier Recention         Paulities         75,000           Fourier Recention         Paulities         75,000           Fourier Recention         75,000         75,000           Featurer         Membrids Individed         75,000           Featurer         Featurer         75,000           Featurer         Featurer         75,000           Georgian         75,000         75,000           Georgian         75,000         75,000	2021	Tourism/Recreation	Footbridge and amphitheatre seating	1,048,225	
Enginement   Electric Charges Strictors   St.   St.	2021	Signage	Signs	15,000	
Parkot	2021	Equipment	Electric Changing Stations (3)	7,500	
Eligipheneric   Govern Requestion   Eligipheneric   Govern Requestion   Eligipheneric   Govern Reduction   Condensity	2021	Parks	Municipal Recreation	20,000	
Sidewalds   Side	2021	Equipment	Georgetown Generator	38,000	
Touristin/Recreation   Touristin/Recreation   Touristin/Recreation   Touristin/Recreation   Touristin/Recreation   Touristin/Recreation   Touristin/Recreation   Touristin/Recreation   Touristin/Recreation   Maintenance Equipment   19,000   Touristin/Recreation   Sites of the Touristin/Recreation   Touristin/Recreation	2021	Sidewalks	Queens Road Sidewalks	112,000	
Toucher Recreation   Toucher Montage walking gark   S0000	2021	Tourism/Recreation	Great Trail Extension	150,000	
Windfall Building   Energy (Histories Consigner)   18,000	1203	Tourism/Recreation	Lower Montague walking park	20,000	
Municipal Building   Penning Efficiency Ungrades contrigen frieth bill   14,222   Municipal Building   14,222   Municipal Building   14,222   Municipal Building   14,222   Municipal Building   14,200   Municipal Bu	120	Equipment	Maintenance Equipment	150,000	
Transierable   Signed Bumps and Equipment   10,000	1021	Municipal Building	Energy Efficiency Upgrades Cardigan Firehall	18,292	
Simple   S	1021	Transportation	Speed Bumps and Equipment	10,000	
Municipal Building   Municipal Griffen   1,400 000	1022	Stanage	Sigmi	15,000	
Further   Purilion   Further   Purilion   Further   Fu	022	Municipal Buildings	Municipal Office	1,400,000	52
Tourism Recreation   Powlition   Powliti	1022	Equipment	Meintenance Equipment	100,000	
Building   Greenbusse for AA Gardenn   Building   Greenbusse for AA Gardenn   Building   Greenbusse for AA Gardenn   45 0000	022	Tourism/Recreation	Pavilion	000'099	
Four-inverse   Every Efficient Transportation   45,000	022	Building	Greenhouse for AA Gardens	50,000	
Tourion/Recreetion   Securion   Securion	022	Equipment	Energy Efficient Transportation	45,000	
Tourism/Recreation   Thomison River Dam Project   755,000	022	Tourism/Recreation	Genergetown Spleshpad	230,000	
Seever and Worker   Expansion   See2.500     Seever   Control Rel Seever   1,500,000     Equipment   Indinterance Equipment   1,500,000     Tourism/Recreation   Control Related Transportation   159,000     Tourism/Recreation   Carbon Related Transportation   159,000     Replacement Fire Truck - GT   250,000     Indirestructure   Sidewalfs   250,000     Indirestructure   250,000     Indirestructur	022	Tourism/Recreation	Thom:son River Dam Project	275,000	
Science         Kort St. Sover         1,800,000           Foldisherance Sulfarierance Sulfarierance Telephone Telephone Telephone Telephone Telephone Telephone Tourism/Recreation         11,80,000           Tourism/Recreation         Occis and Mariness through out Three Rivers         1190,000           Tourism/Recreation         Cerbon Reduced Temporatellon         125,000           Equilment         Rejulacement Fire Truck - GT         250,000           Infrastructure         Sidewells         345,000	022	Sewer and Water	Expunsion	5,692,500	
Maintenance   Maintenance impliment   159,000     Total Maintenance   Maintenance impliment   159,000     Total Maintenance   Total Maintenance   159,000     Total Maintenance   Total Maintenance   159,000     Replacement Fire Truck - GT   259,000     Infrestructure   Sidewells   Total Maintenance   159,000     Infrestructure   Sidewells   150,000     Total Maintenance   150,00	023	Sewer	Kent St. Sewer	1,500,000	
Touristry Recreation   Cocks and Markins Private Ribers   159,000     Touristry Recreation   Cocks and Markins Private Ribers   159,000     Equiloment   Replacement Fire Touck - GT   250,000     Infrastructure   Sidewalls   Sidewalls   250,000     Infrastructure   250,000     Infrastructur	023	Equipment	Maintenance Equipment	150,000	
Tourion   Recreation   Curbon feedured Transportation   125,000     Equilment   Replacement Fire Truck - GT   250,000     Infrastructure   Sidewells   Sidewells   345,000	023	Tourism/Recreation	Docks and Marinas through out Threa Rivers	150,000	
Equipment Rejukcerent Fire Truck - GT 250,000 Infrestructure Sidewalls	9024	Tourism/Recreation	Carbon Reduced Transportation	125,000	
Infrestructure   Sidewniks 345,000	9025	Equipment	Replacement Fire Truck - GT	250,000	20
	970	Infrastructure	Sidewalks	345,000	
			•	П	

Marchine	Long Term Borrowing	Capital Trust Fund	Disposal of Land or Assets	Current	HST Rebate	MCEG	Reserves	tCIP Federal & Provincial	Rural	ACOA	Ges Tex Funds	Ges Tex Funds Ges Tex Funds (Direct) (MSC)		Other Source of funding
1,1,200   66,655   171,046		Withdrawels						Shared			familia	framed		
134674   113484   1205450   120505				17,290							760,784	950,980		
134674   11.344   27,408   27,000   2				1,871		41,087					409,000			
1,000   1,00				134,674		22,688	92,206							
1,000   2,441   1,000   1,00					969'8	17,391	149,713		7,700				17,000	
1,000   2,000   1,00					24,513		E19'5						40,000	
1,000   1,00					1,820	3.540	20,398					16,000		
13,000   1,0				8,696		U/N								
1,200   1,00					45,575	91,150	176.257	735,243						
1,2,006   1,6,11   3,194   4,441   1,544   1					652	1,304							13,043	
12,006   1,011   3,000   2,114   4,148   1,014   1,0					C	0							2,500	
12.306   1.671   2.100   0.770   0.720   0.7					2334	4,348							43,478	
4,600   4,60				12,305		3,104			8,355				12,384	
1,150   1,10					4,670	9,719	168'26							
1,174   4,148   1,174   1,17					6,572	13,043					95,435		35,000	Great Trails
180,677   18,045   18,045   18,045   18,045   18,0445					2,174	4,348					43,478			
\$6,555   \$1,591   \$1,592   \$1,593   \$					6,572	13,043							130,435	LT Sustainability
8,655   4(1)   1,300   15,019   15,01					795	1,591					15,906			
13,043   13,044   13,044   13,044   13,043   1				8,695		830								
86,557   40,800   12,179   100,000   355,000   355,000   355,000   355,000   355,000   355,000   355,000   355,000   351,300   12,174   43,416   43,418					652	1,304							13,043	
\$8.557   4,348   5,000   1,0	292,39.	1			078,09	121,739							925,000	Insurance
23   13   13   14   14   14   14   14   1				86,957	4,348	8,006								
28-130   1,557   4,436   4,5476   1,66,000   1,500,000   2,200,0					28,696	57,391	78,913		100,000	395,000				
391.30   1,157   3,113   1,0500   1,0500   1,0500   2,5000   2,5					2.174	4,348	43,475							
1900   2000   146,000   25,0				39,130	1,957	3,913								
11,507   25,013   25,013   25,013   25,0130   259,130					10,000	20,000		146,000					54,000	Office Sources
13,046   13,045   13,045   14,045   1					11,957	23,913							239,130	
13,043   05,217   110,415   120,425   130,42					247,500	495,000					2,200,000	2,750,000		
65.572   13.045   1				13,043	65,717	130,435					573,913	717,392		
6,532   13,043   13,045   13					6522	13,043							130,435	LT Sustainability
5,415   10,410   15,000   10,410   10					6.522	13,043							130,435	Funding Partners to be determined
15,0,000   15,0,000					5,435	10,870							108,696	LT Sortainability
30,000 30	202,391				10,870	21,739	15,000							
0 0 322.652 702.803 1.156.75.5 6.78.466 1724.886 276.056 300.000 4.500.656 4.484.275					15,000	30,000					300,000			
	C87. NPb				702 801	1 355 353	C.78 ACQ	П		300,000	-	A 453 6 070		