

TOWN OF THREE RIVERS
Consolidated Financial Statements
March 31, 2025

TOWN OF THREE RIVERS
Index to Consolidated Financial Statements
March 31, 2025

	Page
MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS	1
INDEPENDENT AUDITOR'S REPORT	2 - 3
CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated Statement of Financial Position	4
Consolidated Statement of Operations	5
Consolidated Statement of Changes in Net Financial Assets	6
Consolidated Statement of Cash Flows	7
Notes to Consolidated Financial Statements	8 - 20
Schedules to Consolidated Financial Statements	21 - 34

MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of the Town of Three Rivers are the responsibility of management and have been prepared in accordance with Canadian Accounting Standards for the Public Sector. A summary of the significant accounting policies are described in the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current period cannot be finalized with a certainty until future periods.

To meet its responsibility, management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Mayor and Council meet with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by MRSB Chartered Professional Accountants Inc., independent external auditors appointed by the Town of Three Rivers. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the consolidated financial statements.

On behalf of the Town of Three Rivers:



Mayor

INDEPENDENT AUDITOR'S REPORT

To the Mayor and Members of Council of the Town of Three Rivers

Opinion

We have audited the consolidated financial statements of the Town of Three Rivers (the Town), which comprise the consolidated statement of financial position as at March 31, 2025, and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended, and notes and schedules to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Town as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for the Public Sector.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian Accounting Standards for the Public Sector, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

(continues)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

MRSB Chartered Professional Accountants Inc.

MRSB CHARTERED PROFESSIONAL ACCOUNTANTS INC.

Charlottetown, PE

August 25, 2025

TOWN OF THREE RIVERS
Consolidated Statement of Financial Position
March 31, 2025

	2025	2024
Financial assets		
Cash		
Unrestricted cash	\$ 4,225,272	\$ 3,668,133
Internally restricted cash	109,686	109,686
Restricted cash - gas tax	2,675,644	3,002,027
Accounts receivable (Note 3)	2,211,515	606,335
	<u>9,222,117</u>	<u>7,386,181</u>
Liabilities		
Accounts payable and accrued liabilities	2,742,133	478,131
Deferred revenue (Note 4)	3,943,320	4,713,041
Long term debt (Note 5)	2,244,079	1,750,566
	<u>8,929,532</u>	<u>6,941,738</u>
Contingent liability (Note 6)		
Commitments (Note 7)		
Net financial assets (Statement 6)	<u>292,585</u>	<u>444,443</u>
Non-financial assets		
Inventory	9,648	11,302
Prepaid expense	384,643	62,192
Tangible capital assets (Schedules 1 and 2)	37,058,995	30,163,672
Intangibles (Note 8)	239,184	192,636
	<u>37,692,470</u>	<u>30,429,802</u>
Accumulated surplus (Statement 5)	<u>\$ 37,985,055</u>	<u>\$ 30,874,245</u>

ON BEHALF OF THE COUNCIL

 Mayor

 Councillor

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Consolidated Statement of Operations
Year Ended March 31, 2025

	Budget 2025	Actual 2025	Actual 2024
Revenues			
General Government (Schedule 5)	\$ 4,120,082	\$ 4,961,175	\$ 4,352,512
Montague Water & Sewer Utility (Schedule 6)	930,000	930,568	932,852
King's Playhouse (Schedule 7)	347,050	533,636	409,511
Cavendish Wellness Centre (Schedule 8)	-	473,319	-
Waterfront Development Corporation (Schedule 9)	-	301,249	294,303
Cardigan Volunteer Fire Department (Schedule 10)	225,000	223,770	153,328
Georgetown Sewer Utility (Schedule 11)	124,500	129,534	125,400
Georgetown Volunteer Fire Department (Schedule 12)	101,114	105,246	101,283
Museum (Schedule 13)	-	62,417	56,809
	5,847,746	7,720,914	6,425,998
Expenditures			
General Government (Schedule 5)	4,123,299	5,851,464	4,940,269
Montague Water & Sewer Utility (Schedule 6)	731,324	999,702	886,513
King's Playhouse (Schedule 7)	346,750	452,578	446,951
Cavendish Wellness Centre (Schedule 8)	-	444,303	-
Waterfront Development Corporation (Schedule 9)	-	302,092	279,068
Cardigan Volunteer Fire Department (Schedule 10)	87,600	165,994	112,102
Georgetown Sewer Utility (Schedule 11)	91,642	112,479	91,140
Georgetown Volunteer Fire Department (Schedule 12)	102,178	54,066	73,419
Museum (Schedule 13)	-	58,851	67,018
	5,482,793	8,441,529	6,896,480
Operating surplus (deficit)	364,953	(720,615)	(470,482)
Other revenues			
Government transfers for capital (Note 12)	-	7,831,425	1,753,974
Annual surplus (deficit)	364,953	7,110,810	1,283,492
Accumulated surplus - beginning of year	30,874,245	30,874,245	29,590,753
Accumulated surplus - end of year (Note 9)	\$ 31,239,198	\$ 37,985,055	\$ 30,874,245

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Consolidated Statement of Changes in Net Financial Assets
Year Ended March 31, 2025

	Budget 2025	Actual 2025	Actual 2024
Annual surplus	\$ 364,953	\$ 7,110,810	\$ 1,283,492
Gain on disposal of tangible capital assets	-	(20,560)	(18,000)
Increase (decrease) in prepaid expenses	-	(322,451)	186,967
Decrease in inventory	-	1,654	(4,575)
Purchase of tangible capital assets	(10,952,925)	(8,786,081)	(2,878,377)
Amortization of tangible capital assets	-	1,841,753	1,678,700
Purchase of intangible assets	-	(75,239)	-
Amortization of intangible capital assets	-	28,691	23,362
Proceeds on disposal of tangible capital assets	-	69,565	18,000
	(10,952,925)	(7,262,668)	(993,923)
Increase (decrease) in net financial assets	(10,587,972)	(151,858)	289,569
Net financial assets - beginning of year	444,443	444,443	154,874
Net financial assets (debt) - end of year	\$ (10,143,529)	\$ 292,585	\$ 444,443

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Consolidated Statement of Cash Flows
Year Ended March 31, 2025

	Actual 2025	Actual 2024
Cash flows from operating activities		
Annual surplus	\$ 7,110,810	\$ 1,283,492
Items not affecting cash:		
Amortization of intangible assets	28,900	23,362
Amortization of tangible capital assets	1,841,543	1,678,700
Gain on disposal of tangible capital assets	(20,560)	(18,000)
	<u>8,960,693</u>	<u>2,967,554</u>
Changes in non-cash working capital:		
Accounts receivable	(1,605,180)	184,023
Inventory	1,654	(4,575)
Prepaid expense	(322,451)	186,968
Accounts payable and accrued liabilities	2,264,002	(210,268)
Deferred revenue	(769,721)	2,034,874
	<u>(431,696)</u>	<u>2,191,022</u>
	<u>8,528,997</u>	<u>5,158,576</u>
Cash flows from capital activities		
Purchase of tangible capital assets	(8,786,081)	(2,878,377)
Proceeds on disposal of tangible capital assets	69,565	18,000
Purchase of intangible assets	(75,239)	-
	<u>(8,791,755)</u>	<u>(2,860,377)</u>
Cash flows from financing activities		
Repayment of long term debt	(697,671)	(499,131)
Proceeds from long term debt	1,191,185	-
	<u>493,514</u>	<u>(499,131)</u>
Increase in cash	<u>230,756</u>	<u>1,799,068</u>
Cash - beginning of year	<u>6,779,846</u>	<u>4,980,778</u>
Cash - end of year	<u>\$ 7,010,602</u>	<u>\$ 6,779,846</u>
Cash consists of:		
Unrestricted cash	\$ 4,225,272	\$ 3,668,133
Internally restricted cash	109,686	109,686
Restricted cash - gas tax	2,675,644	3,002,027
	<u>\$ 7,010,602</u>	<u>\$ 6,779,846</u>

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

1. DESCRIPTION OF BUSINESS

Town of Three Rivers (the "Town") was incorporated under the Municipalities Act of Prince Edward Island. Its principal activities include the provision of local government services to residents of the incorporated area. The Town is a non-profit organization under the Income Tax Act and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

2. SIGNIFICANT ACCOUNTING POLICIES

Basis of preparation

The consolidated financial statements of the Town of Three Rivers are the representations of management prepared in accordance with Canadian Accounting Standards for the Public Sector.

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it is earned and measurable. Expenditures are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs and in the completion of specific work. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the year when the related expenditures are incurred, services are performed or the tangible capital assets are acquired.

Basis of consolidation

The consolidated financial statements for the Town of Three Rivers reflect the assets, liabilities, revenues, expenditures and annual surplus of all funds of the Town. The Town is comprised of all organizations and committees accountable to the Town for the administration of their financial affairs and resources. Included in the Town are the following:

- Town of Three Rivers
- Montague Sewerage and Water Collection and Treatment Corporation
- Montague Waterfront Development Corporation
- Garden of the Gulf Museum
- Georgetown Volunteer Fire Department
- Georgetown Sewer Corporation
- King's Playhouse
- Cardigan Volunteer Fire Department
- Cavendish Wellness Centre

The financial activities of the Montague Volunteer Fire Department are associated with but not controlled by the Town of Three Rivers. Therefore the operations of the fire department are not included in the consolidated financial statements of the Town. The Town's transactions with this entity are recorded as expenditures in the consolidated statement of operations.

The inter-entity transactions and balances have been eliminated.

(continues)

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Cash

Cash is comprised of unrestricted, internally restricted and restricted balances on deposits with banks and temporary investments.

Accounts receivable

Accounts receivable arise from trade sales, government grants, HST receivable, sewer and water dues and other miscellaneous receivables. An allowance for bad debts has been calculated through assessment of the other circumstances influencing the collectibility of amounts and using historical loss experience. Amounts deemed uncollectible are written off and deducted from the carrying value of the receivable. Amounts subsequently recovered from accounts previously written off are credited to the allowance account in the period of recovery.

Inventory

Inventories are stated at the lower of cost and net realizable value. Cost includes the costs to purchase and other costs directly attributable to the inventories. Cost is determined using the first in, first out method. Net realizable value represents the amount that may be realized from the sale of an inventory item under normal business conditions. When inventories are sold, the carrying amount of those inventories are recognized as an expense in the period in which the related revenue is recognized. The amount of any write-down of inventories to net realizable value and all losses of inventories shall be recognized as an expense in the period the loss or write-down occurs. The amount of reversal of any write-downs, arising from an increase in net realizable value, shall be recognized as a reduction in the amount of inventories recognized as an expense in the period in which the reversal occurs.

(continues)

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Tangible capital assets

Tangible capital assets are stated at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized over the estimated useful life on a straight-line basis as follows:

Land improvements	25 years
Municipal buildings	40 years
Small equipment	5 years
Equipment	10 years
Motor vehicles	10 years
Computer	5 years
Streets	50 years
Sidewalks	25 years
Waterfront equipment and structures	15 years
Water and sewer systems	1.2% and 2%
Pumping equipment	5%

Amortization rates for the Utilities were established using the estimated useful life of the asset in accordance with the Island Regulatory and Appeals Commission guidelines.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

One-half of the annual rate is recorded in the year of acquisition; no amortization is recorded in the year of disposal.

Intangible assets

The intangible assets consist of official plan, capital asset management plan, strategic plans and master plan for services. The intangible assets are stated at cost are being amortized on a straight-line basis over their estimated useful lives of ten years.

Impairment of long lived assets

The Town tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Asset retirement obligation

Liabilities are recognized for statutory, contractual or legal obligations associated with the retirement of tangible capital assets when those obligations result from the acquisition, construction, development or normal operation of the assets. The obligations are measured initially at fair value, determined using present value methodology, and the resulting costs capitalized into the carrying amount of the related tangible capital asset. In subsequent periods, the liability is adjusted for accretion and any changes in the amount or timing of the underlying future cash flows. The capitalized asset retirement cost is amortized on the same basis as the related asset and accretion expense is included in the Consolidated Statement of Operations. As at March 31, 2025, no asset retirement obligations have been identified by management.

(continues)

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for the use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the consolidated change in net financial assets for the year.

Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the consolidated financial statements as revenue in the year in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates on the amounts can be determined.

Revenue recognition

Property tax billings are based on the assessed value of real property in the Municipality and is payable in each calendar year. Tax rates are reviewed, established, and approved annually by the Municipality. These revenues are recognized when payments are received from the Province.

Water and Sewer dues are charged based on rates approved by the Island Regulatory and Appeals Commission (IRAC). These charges are assessed quarterly for Montague Water and Sewer Utility and triennially for Georgetown Sewer Corporation and are recognized when billings come due.

Fire dues are reviewed, established, and approved annually by the Council upon recommendation of Fire Departments. These revenues are recognized when monthly billings come due.

Revenue from transactions with performance obligations are recognized when (or as) the Town satisfies a performance obligation. Revenue from transactions with no performance obligations are recognized when the Town has the authority to claim or retain an inflow of economic resources and a past transaction has given rise to an asset.

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in surplus. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issuance of financial instruments that are subsequently measured at amortized cost are shown as an adjustment to the carrying value of the related financial instrument.

(continues)

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Management estimates

The presentation of the consolidated financial statements in conformity with Canadian Accounting Standards for the Public Sector requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. The following are areas in which management makes significant accounting estimates:

- The amounts recorded for amortization of tangible capital assets on the consolidated statement of operations and schedules is subject to management's assessment of the estimated useful life of the Town's tangible capital assets;
- The recognized amounts of potential claims and liabilities depend on management's assessment of future costs and the probability these events will occur.

3. ACCOUNTS RECEIVABLE

	2025	2024
Government grants	\$ 1,388,463	\$ 186,689
HST receivable	541,397	222,457
Montague Sewerage and Water Utility	147,746	149,562
Other	67,702	33,357
Cavendish Wellness Centre	55,523	-
Georgetown Sewer Utility	12,396	14,270
	2,213,227	606,335
Allowance for doubtful accounts	(1,712)	-
	\$ 2,211,515	\$ 606,335

4. DEFERRED REVENUE

	2025	2024
Canada Community Building Fund	\$ 2,426,458	\$ 3,002,725
Other deferred revenue	1,516,862	1,710,316
	\$ 3,943,320	\$ 4,713,041

Under the Canada Community Building Fund, the Town was allocated \$732,381 for fiscal 2024-25. These funds, along with interest earned, must be used for eligible infrastructure and capacity building projects. Any funds received under this program, including interest earned but not yet spent, are recognized as deferred revenue at the end of the year.

During the year, the Town received Canada Community Building funding of \$732,381, MSC funding of \$218,664, incurred eligible expenditures of \$1,626,329 and earned interest of \$99,176.

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

5. LONG TERM DEBT

	<u>2025</u>	<u>2024</u>
<u>Town of Three Rivers</u>		
Bank of Montreal - 3.38%, repayable in monthly blended installments of \$4,304. The loan matures on February 28, 2027 and is secured by general security agreement and a resolution authorizing the Town to borrow.	\$ 664,107	\$ 692,822
Canadian Imperial Bank of Commerce - 2.83%, repayable in monthly blended installments of \$1,857. The loan matures on June 1, 2025 and is secured by resolution authorizing the Town to borrow.	145,927	163,807
Canadian Imperial Bank of Commerce - 4.47%, repayable in monthly blended installments of \$4,493. The loan matures on November 1, 2029 and is secured by resolution authorizing the Town to borrow.	489,147	-
Scotiabank - 5.27%; repayable in monthly blended installments of \$5,790. The loan matures on April 11, 2029 and is secured by general security agreement and a resolution authorizing the Town to borrow.	254,670	-
Scotiabank - 4.482%, repayable in monthly blended installments of \$4,266. The loan matures on October 10, 2026 and is secured by general security agreement and a resolution authorizing the Town to borrow.	78,089	-
Scotiabank - 3.943%; repayable in monthly blended installments of \$453. The loan matures on October 10, 2026 and is secured by general security agreement and a resolution authorizing the Town to borrow.	10,012	-
Provincial Credit Union Limited - 3.19%, repaid during the year.	-	121,182
Bank of Montreal - 3.07%; repaid during the year.	-	13,925
	<u>1,641,952</u>	<u>991,736</u>

(continues)

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

5. LONG TERM DEBT (continued)

	2025	2024
<u>Water and Sewer Utility</u>		
Scotiabank - 5.368%; repayable in monthly blended installments of \$1,642. The loan matures on March 28, 2028 and is secured by general security agreement and a resolution authorizing the Town to borrow.	184,178	193,715
Federation of Canadian Municipalities - 3.41%, repayable in semi-annual principal installments of \$15,364 plus interest. The loan matures on May 16, 2027 and is secured by general security agreement and a resolution authorizing the Town to borrow.	76,818	107,545
Canadian Imperial Bank of Commerce - 2.405%, repayable in monthly blended installments of \$1,171. The loan matures on November 1, 2025 and is secured by resolution authorizing the Town to borrow.	74,184	86,290
Scotiabank - 3.943%; repayable in monthly blended installments of \$12,074. The loan matures on October 10, 2026 and is secured by general security agreement and a resolution authorizing the Town to borrow.	266,947	-
Bank of Montreal - 3.07%; repaid during the year.	-	371,280
	<u>602,127</u>	<u>758,830</u>
	<u>\$ 2,244,079</u>	<u>\$ 1,750,566</u>

Principal repayments of long term debt are expected to be repaid over the next five years as follows:

2026	\$ 570,359
2027	330,136
2028	728,798
2029	255,764
2030	359,022
	<u>2,244,079</u>
	<u>\$ 2,244,079</u>

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

6. CONTINGENT LIABILITY

The Town has a Statement of Claim filed from a resident appeal of development permit issuance. The Town has filed a Small Claim against a resident for outstanding water and sewage utility charges and expenses. The amount of any liability is undeterminable as of audit report date and no amount has been accrued in the consolidated financial statements.

7. COMMITMENTS

Both councils of the Town of Montague and the Town of Three Rivers approved a motion to transfer ownership of all streets within the Town to the Province of Prince Edward Island for \$1. When this is finalized it will result in the reduction of the tangible capital assets and accumulated surplus by approximately \$5,400,000. At the current time, it is uncertain when the transfer will actually occur.

The Town has entered into lease agreements for lease of a photocopier and printer. The minimum lease payments due over the next three years are as follows:

2026	\$	3,630
2027		3,630

8. INTANGIBLE ASSETS

	<u>2025</u>	<u>2024</u>
Intangible assets	\$ 308,855	\$ 233,616
Accumulated amortization	(69,671)	(40,980)
	<u>\$ 239,184</u>	<u>\$ 192,636</u>

9. ACCUMULATED SURPLUS

	<u>2025</u>	<u>2024</u>
Unrestricted surplus	\$ 2,732,027	\$ 2,023,574
Reserve funds (Note 10)	198,928	244,928
Investment in tangible capital assets (Note 11)	34,814,916	28,413,107
Investment in intangible assets (Note 8)	239,184	192,636
	<u>\$ 37,985,055</u>	<u>\$ 30,874,245</u>

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

10. RESERVE FUNDS

The net financial assets or debt excluding long term debt from each former Municipality has been transferred in to Three Rivers as reserve funds on September 28, 2018. All long term debt was assumed by the Town of Three Rivers.

	<u>2025</u>	<u>2024</u>
Balance - beginning of year	\$ 244,928	\$ 412,988
Expenditures from reserves	(46,000)	(168,060)
Allocation to reserves	-	-
Balance - end of year	<u>\$ 198,928</u>	<u>\$ 244,928</u>

	<u>2025</u>	<u>2024</u>
<u>Reserved funds are comprised of:</u>		
Town of Georgetown	\$ 63,686	\$ 109,686
Georgetown Fire Truck Reserve	68,953	68,953
Town of Montague	53,730	53,730
Wellness Centre Capital Reserve	9,919	9,919
Maintenance and upgrades of municipal recreation and public spaces	2,640	2,640
	<u>\$ 198,928</u>	<u>\$ 244,928</u>

11. INVESTMENT IN TANGIBLE CAPITAL ASSETS

	<u>2025</u>	<u>2024</u>
Tangible capital assets (Schedules 1 and 2)	\$ 60,722,771	\$ 52,017,221
Accumulated amortization (Schedules 1 and 2)	(23,663,776)	(21,853,548)
Long term debt (Note 5)	(2,244,079)	(1,750,566)
	<u>\$ 34,814,916</u>	<u>\$ 28,413,107</u>

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

12. GOVERNMENT TRANSFERS

Government transfers for capital

	2025	2024
<u>General Government</u>		
Province of PEI - Active Transportation	\$ 569,109	\$ 184,137
Canada Community Building Fund	434,661	153,719
Municipal Capital Expenditure Grant	228,456	162,639
Province of PEI - Community Revitalization	151,234	126,632
ACOA - Waterfront Development	113,778	25,148
ACOA - Generator	46,400	-
Province of PEI - Strategic Infrastructure	-	40,000
Government of Canada - Climate Challenge Fund	-	35,279
CMHC - Housing Accelerator Fund	-	101,207
Province of PEI - Sportsplex Accessibility	-	66,007
	<u>1,543,638</u>	<u>894,768</u>
<u>Georgetown Sewer Utility</u>		
Municipal Capital Expenditure Grant	<u>854</u>	<u>817</u>
<u>Montague Water & Sewer Utility</u>		
ICIP - Brudenell Extension	3,668,009	684,285
Canada Community Building Fund	1,191,827	7,224
Municipal Capital Expenditure Grant	635,908	90,958
CMHC - Housing Accelerator Fund	625,485	-
	<u>6,121,229</u>	<u>782,467</u>
<u>King's Playhouse</u>		
Innovation PEI	30,000	-
Province of PEI - Community Revitalization	24,172	-
Municipal Capital Expenditure Grant	12,341	1,700
	<u>66,513</u>	<u>1,700</u>
<u>Georgetown Volunteer Fire Department</u>		
Municipal Capital Expenditure Grant	280	-
Province of PEI - Community Revitalization	-	16,668
	<u>280</u>	<u>16,668</u>
<u>Cardigan Volunteer Fire Department</u>		
Province of PEI - Community Revitalization	87,860	53,800
Municipal Capital Expenditure Grant	11,051	3,754
	<u>98,911</u>	<u>57,554</u>
	<u>\$ 7,831,425</u>	<u>\$ 1,753,974</u>

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

12. GOVERNMENT TRANSFERS (continued)

Government transfers for operations

	2025	2024
<u>General Government</u>		
Property tax credit	\$ 501,133	\$ 423,693
Property tax offset	176,381	208,164
Equalization	101,079	300,000
Wage subsidies	81,617	54,532
Grant in lieu	54,321	20,000
Other	-	20,500
Fiona relief	-	567
	<u>914,531</u>	<u>1,027,456</u>
 <u>King's Playhouse</u>		
Other	110,748	97,463
Wage subsidies	104,488	110,496
	<u>215,236</u>	<u>207,959</u>
 <u>Montague Waterfront Development Corporation</u>		
Wage subsidies	89,316	84,306
Other	21,673	-
	<u>110,989</u>	<u>84,306</u>
 <u>Garden of the Gulf Museum</u>		
Wage subsidies	32,442	42,598
Other	7,012	-
	<u>39,454</u>	<u>42,598</u>
 <u>Cavendish Wellness Centre</u>		
Wage subsidies	97,803	-
Other	49,900	-
	<u>147,703</u>	<u>-</u>
	<u>\$ 1,427,913</u>	<u>\$ 1,362,319</u>

13. LINE OF CREDIT AVAILABILITY

The Town of Three Rivers has combined operating lines of credit of \$500,000 with a rate of prime minus 0.25%, of which \$Nil (2024 - \$Nil) was utilized at March 31, 2025.

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

14. RATE REGULATION

Water and Sewer Utility

The Town is subject to rate regulation on wastewater utility rates in Prince Edward Island in accordance with the Water and Sewerage Act. The purpose of this Act, which is administered by the Island Regulatory and Appeals Commission (IRAC), is to regulate the utility rates within the Province of Prince Edward Island.

Utility rates and charges are fixed and determined in accordance with the generally accepted public utility practices after taking into consideration local conditions and circumstances. Municipalities may apply for changes to utility rates with IRAC. The commission will review these requests and adjust the price accordingly.

15. BUDGET FIGURES

Town of Three Rivers budget deficit	\$ (3,217)
Montague Sewer and Water Corporation budget surplus	198,676
Georgetown Sewer Utility budget surplus	32,858
King's Playhouse budget surplus	300
Waterfront Development Corporation budget surplus	-
Garden of the Gulf Museum budget surplus	-
Cardigan Volunteer Fire Department budget surplus	137,400
Georgetown Volunteer Fire Department budget deficit	<u>(1,064)</u>
	<u>\$ 364,953</u>

The budget figures provided on Statements 5 and 6 and Schedules 5 to 13 have not been audited or reviewed by the external auditor and are presented for information purposes only.

16. FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash, restricted cash, internally restricted cash, restricted cash, accounts receivable, accounts payable and accrued liabilities, and long term debt.

The Town is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Town's risk exposure and concentration as of March 31, 2025.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Town is exposed to credit risk from customers. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Town has a significant number of customers which minimizes concentration of credit risk.

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Town is exposed to this risk mainly in respect of its receipt of government funding, long term debt and accounts payable and accrued liabilities.

TOWN OF THREE RIVERS
Notes to Consolidated Financial Statements
Year Ended March 31, 2025

17. SEGMENT DISCLOSURE

The Town is a diversified municipal unit that provides a wide range of services to its citizens. For management reporting purposes the Town's operations and activities are organized and reported by segment. The major segments are as follows:

General government services

This segment is responsible for the overall financial and local government administration. Its tasks include, but are not limited to, daily accounting functions, preparation and coordination of annual audited consolidated financial statements, development of the annual budget, human resource functions for the entire Town, maintenance of bylaws and policies, oversight of public works, maintenance of municipal facilities, and administration of municipal services.

Museum

This segment is responsible for presentation and appreciation of culture and history of Three Rivers.

Water and Sewer Utility

This segment is responsible for the maintenance and operations of water and sewer services provided to residents and other customers.

Waterfront Development

This segment is responsible for the maintenance and operations of the Montague Waterfront.

King's Playhouse

This segment is responsible for promoting and offering live productions and creative performances to the Town's residents.

Fire Protection

This segment is responsible for providing fire protection services to residents.

Cavendish Wellness Centre

This segment is responsible for operating the building that includes the arena, walking tracks, and rental spaces.

TOWN OF THREE RIVERS
Schedules to Consolidated Financial Statements
Tangible Capital Assets
Year Ended March 31, 2025

(Schedule 1)

	Cost beginning of year	Additions	Disposals and write downs	Cost end of year	Accum amort beginning of year	Amort in the year	Disposals and write downs	Accum amort end of year	Net book value
Land and improvements	\$ 1,853,662	\$ -	\$ -	\$ 1,853,662	\$ 628,262	\$ 60,429	\$ -	\$ 688,691	\$ 1,164,971
Buildings and leasehold improvements	15,792,614	166,721	(843,677)	15,115,658	6,318,412	368,132	(31,526)	6,655,018	8,460,640
Streets and sidewalks	9,698,921	994,877	-	10,693,798	5,516,169	249,512	-	5,765,681	4,928,117
Machinery and equipment	10,037,223	1,495,187	(111,938)	11,420,472	5,196,056	838,580	-	6,034,636	5,385,836
Water system	5,735,465	2,787,785	-	8,523,250	1,805,578	90,172	-	1,895,750	6,627,500
Sewer system	8,899,337	4,216,593	-	13,115,930	2,389,073	234,928	-	2,624,001	10,491,929
Total tangible capital assets	\$ 52,017,221	\$ 9,661,163	\$ (955,615)	\$ 60,722,771	\$ 21,853,548	\$ 1,841,753	\$ (31,526)	\$ 23,663,776	\$ 37,058,995

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Schedules to Consolidated Financial Statements
Tangible Capital Assets
Year Ended March 31, 2024

(Schedule 2)

	Cost beginning of year	Additions	Disposals and write downs	Cost end of year	Accum amort beginning of year	Amort in the year	Disposals and write downs	Accum amort end of year	Net book value
Land and improvements	\$ 1,748,211	\$ 105,451	-	\$ 1,853,662	\$ 567,918	\$ 60,344	-	\$ 628,262	\$ 1,225,400
Buildings and leasehold improvements	15,599,304	193,310	-	15,792,614	5,930,036	388,376	-	6,318,412	9,474,202
Streets and sidewalks	9,663,535	35,386	-	9,698,921	5,287,216	228,953	-	5,516,169	4,182,752
Machinery and equipment	8,548,364	1,488,859	-	10,037,223	4,470,511	725,545	-	5,196,056	4,841,167
Water system	5,268,886	466,579	-	5,735,465	1,734,933	70,645	-	1,805,578	3,929,887
Sewer system	8,310,544	588,793	-	8,899,337	2,184,236	204,837	-	2,389,073	6,510,264
Total tangible capital assets	\$ 49,138,844	\$ 2,878,377	\$ -	\$ 52,017,221	\$ 20,174,850	\$ 1,678,700	\$ -	\$ 21,853,548	\$ 30,163,672

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Schedules to Consolidated Financial Statements
Segment Disclosures
Year Ended March 31, 2025

(Schedule 3)

	General Government	Water & Sewer Utilities	Cavendish Wellness Centre	King's Playhouse	Waterfront Development Corporation	Museum	Cardigan & Georgetown Volunteer Fire Department	Elimination	Consolidated 2025
Revenues									
Government transfers for operations	\$ 914,531	\$ -	\$ 147,703	\$ 215,236	\$ 110,989	\$ 39,454	\$ -	\$ -	\$ 1,427,913
Property taxes	2,432,378	-	-	-	-	-	-	-	2,432,378
Fire dues	752,815	-	-	-	-	-	326,616	(318,222)	761,209
Third party revenue	306,239	-	-	-	-	-	-	-	306,239
Other	466,112	22,814	325,616	318,400	190,260	22,963	2,400	(96,238)	1,252,327
Interest	89,101	20,812	-	-	-	-	-	-	109,913
Water and sewer	-	1,016,476	-	-	-	-	-	(94,484)	921,992
	4,961,175	1,060,102	473,319	533,636	301,249	62,417	329,016	(508,944)	7,211,971
Expenditures									
Salaries and benefits	1,577,783	273,220	201,004	166,358	163,456	39,256	15,820	(31,500)	2,405,397
Goods and services	2,736,344	484,827	241,318	271,146	132,926	18,415	151,743	(477,444)	3,559,276
Amortization	1,490,140	325,099	-	12,425	-	1,119	41,661	-	1,870,444
Interest	47,197	29,035	1,981	2,649	5,710	61	10,836	-	97,469
	5,851,464	1,112,181	444,303	452,578	302,092	58,851	220,060	(508,944)	7,932,586
Operating surplus (deficit)	(890,289)	(52,079)	29,016	81,058	(843)	3,566	108,956	-	(720,615)
Government transfers for capital	1,543,639	6,122,082	-	66,513	-	-	99,191	-	7,831,425
Annual surplus (deficit)	\$ 653,350	\$ 6,070,003	\$ 29,016	\$ 147,571	\$ (843)	\$ 3,566	\$ 208,147	\$ -	\$ 7,110,810

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Schedules to Consolidated Financial Statements
Segment Disclosures
Year Ended March 31, 2024

(Schedule 4)

	General Government	Water & Sewer Utilities	Cavendish Wellness Centre	King's Playhouse	Waterfront Development Corporation	Cardigan & Georgetown Volunteer Fire Department	Museum	Elimination	Consolidated 2024
Revenues									
Government transfers	\$ 1,027,456	\$ -	\$ -	\$ 207,959	\$ 84,306	\$ 42,598	\$ -	\$ -	\$ 1,362,319
Operations	2,118,471	-	-	-	-	-	-	-	2,118,471
Property taxes	653,738	-	-	-	-	-	251,813	(241,765)	663,786
Fire dues	306,555	-	-	-	-	-	-	-	306,555
Third party revenue	201,180	-	-	201,552	209,997	14,211	2,798	(75,396)	583,895
Other	45,112	29,553	-	-	-	-	-	-	62,656
Interest	-	17,544	-	-	-	-	-	-	17,544
Water and sewer	-	1,011,155	-	-	-	-	-	(86,543)	924,612
	4,352,512	1,058,252	-	409,511	294,303	56,809	254,611	(403,704)	6,022,294
Expenditures									
Salaries and benefits	1,280,069	267,914	-	237,331	162,657	50,724	16,265	(30,000)	1,984,960
Goods and services	2,240,779	398,783	-	199,249	112,397	16,058	132,043	(373,704)	2,725,605
Amortization	1,386,704	275,482	-	7,265	-	205	32,405	-	1,702,061
Interest	32,717	35,474	-	3,106	4,014	31	4,808	-	80,150
	4,940,269	977,653	-	446,951	279,068	67,018	185,521	(403,704)	6,492,776
Operating surplus (deficit)	(587,757)	80,599	-	(37,440)	15,235	(10,209)	69,090	-	(470,482)
Government transfers for capital	894,768	783,284	-	1,700	-	-	74,222	-	1,753,974
Annual surplus (deficit)	\$ 307,011	\$ 863,883	\$ -	\$ (35,740)	\$ 15,235	\$ (10,209)	\$ 143,312	\$ -	\$ 1,283,492

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - General Government
Year Ended March 31, 2025

(Schedule 5)

	Budget 2025	Actual 2025	Actual 2024
Revenues			
Property taxes	\$ 2,284,668	\$ 2,432,378	\$ 2,118,471
Government transfers for operations (Note 12)	862,486	914,531	1,027,456
Fire dues	740,428	752,815	653,738
Development permits	85,000	358,552	98,256
Other third party revenue	137,500	306,239	306,555
Interest	10,000	89,100	45,112
Office services	-	87,000	84,924
Gain on disposal of tangible capital assets	-	20,560	18,000
	4,120,082	4,961,175	4,352,512
Expenditures			
Protective Services			
Bylaw enforcement	20,000	11,899	12,707
EMO joint partnership	10,000	2,200	426
Fire protection services	740,428	756,458	657,258
Policing services	111,258	111,258	106,852
Water supply and hydrants	65,100	66,939	58,571
	946,786	948,754	835,814
Maintenance and Infrastructure Services			
Beautification	78,488	62,968	44,248
Maintenance buildings	61,910	75,806	70,570
Maintenance wages	539,106	545,497	476,979
Sidewalks	21,000	17,483	13,029
Street lights	106,615	94,782	89,679
Vehicles, equipment and tools	112,746	114,578	88,483
	919,865	911,114	782,988
Community Services			
Biting Fly program	40,436	38,398	29,407
Cavendish Farms Wellness Centre	76,466	136,882	55,626
Community Parks	69,320	48,230	45,679
Economic development	-	9,669	29,923
Electric charging station	-	2,796	3,502
Garden of the Gulf Museum	22,690	27,907	28,935
Grants and sponsorships	65,013	39,718	62,781
King's Playhouse	153,410	74,392	80,745
Libraries	10,500	8,196	8,507
Outdoor rink	5,500	2,027	1,333
Public receptions and festivals	12,075	82,888	24,014
Recreational programming	33,300	29,503	89,735
Small Halls	49,950	39,665	43,353
Three Rivers Sportsplex	37,076	39,438	45,929
Waterfront developments	28,500	25,877	26,868
	604,236	605,586	576,337

(continues)

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - General Government *(continued)* **(Schedule 5)**
Year Ended March 31, 2025

	Budget 2025	Actual 2025	Actual 2024
Financial and Corporate Services			
Amortization of intangible assets	-	25,777	23,362
Amortization of tangible capital assets	-	1,464,363	1,363,342
Interest and bank charges	3,675	3,921	5,300
Interest on long term debt	51,000	43,276	27,417
	<u>54,675</u>	<u>1,537,337</u>	<u>1,419,421</u>
Administrative Services			
Elections	30,000	-	-
Employee travel	-	2,880	5,353
Insurance	44,550	16,660	13,286
Mayor and council	15,000	10,248	11,330
Mayor and council honorarium	99,343	92,192	88,876
Memberships and other professional services	24,413	34,410	30,751
Municipal offices	8,453	62,345	159,590
Office	50,000	21,371	62,984
Professional fees	281,144	655,115	216,954
Public relations	-	13,358	22,371
Staff training and development	20,000	12,328	4,867
Wages and wage levies	1,024,834	927,766	709,347
	<u>1,597,737</u>	<u>1,848,673</u>	<u>1,325,709</u>
	<u>4,123,299</u>	<u>5,851,464</u>	<u>4,940,269</u>
Operating deficit	<u>\$ (3,217)</u>	<u>\$ (890,289)</u>	<u>\$ (587,757)</u>

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - Montague Water & Sewer Utility (Schedule 6)
Year Ended March 31, 2025

	Budget 2025	Actual 2025	Actual 2024
Revenues			
Sewer charges	\$ 546,000	\$ 548,856	\$ 543,495
Water charges	288,000	284,061	292,256
Fire protection	62,000	65,100	57,471
Other	22,000	18,025	24,763
Interest	12,000	14,526	14,867
	<u>930,000</u>	<u>930,568</u>	<u>932,852</u>
Expenditures			
Administration	28,600	23,100	23,100
Amortization of tangible capital assets	-	296,577	247,070
Dues and fees	12,280	11,775	11,537
Insurance	18,315	21,409	18,536
Interest and bank charges	2,500	3,718	2,251
Interest on long term debt	32,500	24,318	32,330
Miscellaneous	6,000	838	2,093
Office	3,500	7,402	8,826
Professional fees	13,500	9,815	5,000
Property taxes	-	2,879	2,426
Repairs and maintenance	182,700	207,151	156,799
Training and development	7,000	6,272	1,759
Utilities	101,929	102,639	98,881
Vehicle	8,000	8,589	7,991
Wages and wage levies	314,500	273,220	267,914
	<u>731,324</u>	<u>999,702</u>	<u>886,513</u>
Operating surplus (deficit)	<u>\$ 198,676</u>	<u>\$ (69,134)</u>	<u>\$ 46,339</u>

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - King's Playhouse
Year Ended March 31, 2025

(Schedule 7)

	Budget 2025	Actual 2025	Actual 2024
Revenues			
Government transfers for operations (Note 12)	\$ 156,250	\$ 215,236	\$ 207,959
Admissions	59,500	194,510	67,981
Fundraising, donations and sponsorships	55,100	45,009	9,897
Other	30,200	32,692	35,787
Canteen and catering	16,000	29,189	22,810
Grants and subsidies	30,000	17,000	65,077
	347,050	533,636	409,511
Expenditures			
Advertising and promotions	10,650	11,730	9,172
Amortization of intangible assets	-	2,000	-
Amortization of tangible capital assets	-	10,425	7,265
Canteen and catering purchases	12,800	35,521	30,196
Dues and fees	4,800	16,587	3,494
Equipment	5,000	1,630	2,267
Insurance	-	1,320	1,320
Interest and bank charges	1,900	2,649	3,106
Office	13,400	10,523	10,949
Program	72,200	161,335	108,956
Repairs and maintenance	6,450	12,458	7,917
Utilities	28,600	20,042	24,978
Wages and wage levies	190,950	166,358	237,331
	346,750	452,578	446,951
Operating surplus (deficit)	\$ 300	\$ 81,058	\$ (37,440)

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - Cavendish Wellness Centre (Schedule 8)
Year Ended March 31, 2025

	2025	2024
Revenues		
Rentals	\$ 273,834	\$ -
Government transfers for operations (Note 12)	147,703	-
Subsidies and grants	33,000	-
Other revenues	18,782	-
	<u>473,319</u>	<u>-</u>
Expenditures		
Advertising	873	-
Interest and bank charges	1,981	-
Miscellaneous	50,919	-
Office	2,979	-
Professional fees	1,408	-
Repairs and maintenance	70,328	-
Travel and training	2,770	-
Utilities	112,041	-
Wages and wage levies	201,004	-
	<u>444,303</u>	<u>-</u>
Operating surplus	<u>\$ 29,016</u>	<u>\$ -</u>

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - Waterfront Development Corporation (Schedule 9)
Year Ended March 31, 2025

	Actual 2025	Actual 2024
Revenues		
Government transfers for operations (Note 12)	\$ 110,989	\$ 84,306
Fees	107,474	123,792
Product sales	55,870	46,519
Rental	24,337	16,548
Miscellaneous	2,579	23,138
	<u>301,249</u>	<u>294,303</u>
Expenditures		
Advertising and promotions	589	616
Bad debts	1,712	-
Dues and fees	340	130
Interest and bank charges	5,710	4,014
Office	5,760	4,255
Professional fees	450	425
Property taxes	5,081	5,546
Purchases	46,610	40,104
Repairs and maintenance	45,177	38,222
Training	-	2,768
Travel and entertainment	5,767	3,668
Utilities	21,440	16,663
Wages and wage levies	163,456	162,657
	<u>302,092</u>	<u>279,068</u>
Operating surplus (deficit)	<u>\$ (843)</u>	<u>\$ 15,235</u>

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - Cardigan Volunteer Fire Department (Schedule 10)
Year Ended March 31, 2025

	Budget 2025	Actual 2025	Actual 2024
Revenues			
Fire dues	\$ 225,000	\$ 223,770	\$ 153,328
Expenditures			
Advertising and promotions	6,800	9,306	4,353
Amortization of tangible capital assets	-	38,286	30,181
Dues and fees	2,700	837	1,972
Fireman's training	6,000	7,451	9,956
Gas and oil	5,000	3,409	1,768
Honorariums	12,000	10,290	7,710
Insurance	14,300	15,963	13,195
Interest and bank charges	300	107	42
Interest on long term debt	-	10,552	4,699
Repairs and maintenance	21,000	54,228	23,853
Supplies	10,600	7,319	5,364
Telephone	6,100	5,774	6,038
Utilities	2,800	2,472	2,971
	<u>87,600</u>	<u>165,994</u>	<u>112,102</u>
Operating surplus	<u>\$ 137,400</u>	<u>\$ 57,776</u>	<u>\$ 41,226</u>

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - Georgetown Sewer Utility **(Schedule 11)**
Year Ended March 31, 2025

	Budget 2025	Actual 2025	Actual 2024
Revenues			
Sewer charges	\$ 117,500	\$ 118,459	\$ 117,933
Interest	2,500	6,286	2,677
Other	4,500	4,789	4,790
	<u>124,500</u>	<u>129,534</u>	<u>125,400</u>
Expenditures			
Amortization of tangible capital assets	-	28,522	28,412
Dues and fees	1,925	1,559	1,577
Insurance	3,317	3,950	3,348
Interest and bank charges	1,000	999	893
Miscellaneous	2,200	-	-
Office	23,320	22,242	22,274
Professional fees	4,500	4,235	2,500
Repairs and maintenance	43,450	42,845	23,485
Utilities	11,930	8,127	8,651
	<u>91,642</u>	<u>112,479</u>	<u>91,140</u>
Operating surplus	<u>\$ 32,858</u>	<u>\$ 17,055</u>	<u>\$ 34,260</u>

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - Georgetown Volunteer Fire Department (Schedule 12)
Year Ended March 31, 2025

	Budget 2025	Actual 2025	Actual 2024
Revenues			
Fire dues	\$ 101,114	\$ 102,846	\$ 98,485
Other	-	2,400	2,798
	101,114	105,246	101,283
Expenditures			
Advertising	2,000	732	1,995
Amortization of tangible capital assets	-	3,375	2,224
Bookkeeping	1,200	1,300	1,200
Communications	6,600	5,582	4,800
Equipment maintenance	8,470	4,504	4,906
Honorariums	9,800	5,530	8,555
Insurance	12,100	12,901	10,686
Interest and bank charges	1,500	177	67
Janitorial services	1,200	-	1,200
Miscellaneous	-	2,165	5,938
Property taxes	1,100	-	-
Snow removal	3,000	(1,173)	2,488
Social functions	6,300	3,749	1,009
Supplies and equipment	29,050	5,412	18,014
Training	4,400	2,611	5,304
Travel	968	-	486
Utilities	9,350	3,640	3,324
Vehicle maintenance	5,140	3,561	1,223
	102,178	54,066	73,419
Operating surplus (deficit)	\$ (1,064)	\$ 51,180	\$ 27,864

Notes 1 - 17 are an integral part of these consolidated financial statements

TOWN OF THREE RIVERS
Statement of Operations - Museum
Year Ended March 31, 2025

(Schedule 13)

	Actual 2025	Actual 2024
Revenues		
Government transfers for operations (Note 12)	\$ 39,454	\$ 42,598
Museum	22,963	11,246
Grants and subsidies	-	2,965
	<u>62,417</u>	<u>56,809</u>
Expenditures		
Advertising and promotions	454	69
Amortization of intangible assets	914	-
Amortization of tangible capital assets	205	205
Interest and bank charges	61	31
Miscellaneous	1,059	2,850
Office	2,612	2,274
Repairs and maintenance	643	590
Supplies	-	81
Training	189	124
Utilities	13,458	10,070
Wages and wage levies	39,256	50,724
	<u>58,851</u>	<u>67,018</u>
Operating surplus (deficit)	<u>\$ 3,566</u>	<u>\$ (10,209)</u>

Notes 1 - 17 are an integral part of these consolidated financial statements